



## **Rwanda Development Organisation (RDO)**

### **Financial Statements**

**Year ended 31 December 2021**

Mr. Eugene Rwibasira  
Executive Secretary  
Rwanda Development Organisation (RDO)  
P.O. Box 368,  
Kigali, Rwanda

Dear Sir,

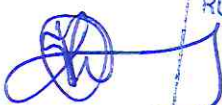
**Subject: Report on the audit of the financial statements of RDO for the year ended 31 December 2021**

We are pleased to submit to you the report on the audited financial statements of Rwanda Development Organisation (RDO) for the year ended 31 December 2021. We have structured the report with the following key headings:

- |           |                                            |
|-----------|--------------------------------------------|
| Section 1 | Executive summary                          |
| Section 2 | Statement of management's responsibilities |
| Section 3 | Independent auditor's report               |
| Section 4 | Financial Statements                       |

We wish to express our appreciation to Rwanda Development Organisation (RDO) for the opportunity accorded to us to provide our professional services. We also wish to thank the management and staff of RDO for their cooperation during the assignment.

Yours sincerely



Obed Rugara  
Partner



Date: 01 MAR 2022

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# 1 Executive summary

## 1.1 Brief description of Rwanda Development Organisation (RDO)

RDO is a Non-profit, Non-Governmental Organisation (NGO) legally operating in Rwanda having been granted legal personality by law no 139/11 of 17/12/2003. RDO was established in 1995 to support the initiatives of Rwandans in social and economic development.

### Vision

Sustainable development of the people by the people where Rwandans enjoy a good standard of living with ability to sustain their basic and secondary needs.

### Mission

Empowerment of the people so that they are able to have clear perception of what their real problems and potentials are for designing feasible solutions. In this way, people will build better and sustainable socio-economic development.

RDO has set the following strategic goals in order to attain its mission and vision while keeping within the national and global development context:

- Human and Institutional Capacity Development (HICD)
- Attainment of Food Security and Nutrition
- Social promotion and protection for vulnerable groups

RDO's major area of intervention is in Eastern province and Nyanza, Ruhango, Muhanga, Kamonyi, Nyaruguru, Gisagara and Huye in Southern province, Musanze and Burera in Northern Province.

### The structure of RDO

RDO organs comprise of the General Assembly, the Board of directors and the executive secretariat. The members of the board of Directors of RDO are appointed by the General Assembly.

## 1.2 Audit objectives

RUMA Certified Public Accountants was engaged to conduct an audit of RDO for the year from 1 January 2021 to 31 December 2021 in accordance with International Standards on Auditing.

The specific objectives of the audit were as follows;

- Express a professional opinion on whether the financial statements were correct, and give a true and fair view of the financial position at the end of the fiscal year.
- To report to management through a management letter the internal control weaknesses and give appropriate recommendations to address such weaknesses.

Special attention was paid to establish that:

- RDO's financial statements have been prepared in accordance with modified cash basis of accounting and give a true and fair view of the financial status of the organization at the end of the financial year.
- Goods and consultancy services have been procured in accordance with stipulations in financing Agreements and RDO's financial, procurement regulations and procedures.

- All necessary supporting documents, records and accounts have been kept in respect to the organization's financial transactions and expenditure reported in statements of revenues and expenditure.

To achieve the audit objectives, we performed the following tasks:

- On a sample basis verified that relevant contracts, laws and regulations were complied with;
- On a sample basis verified that expenditure reported was properly authorized;
- On a sample basis verified that expenditure was duly supported by bona fide invoices, receipts and other vouchers and was correctly recorded in the books of account;
- On a sample basis verified that revenues were completely and accurately recorded and reported;
- Verified that the financial statements fairly represent the transactions for the year and;
- Verified that proper books of account were maintained by the management to enable preparation of financial statements.

### **1.3 Disclaimer and confidentiality**

This report is strictly private and confidential and is addressed solely to the management of Rwanda Development Organization (RDO). RUMA CPA cannot be held responsible for its unauthorized distribution.

We have produced this report specifically for management of Rwanda Development Organization (RDO) as per the terms of reference for the audit. The interpretation, use or application of the report for other purpose without our prior written consent imposes no obligation on RUMA CPA.

## 2 Statement of the management's responsibilities

Law No. 04/2012 of 17/02/2012 governing the organization and functioning of National Non-Governmental Organizations requires management to maintain adequate accounting records and integrity of the financial statements and related financial information. Rwanda Development Organisation (RDO) management team is responsible for the preparation of financial statements for each financial year, which presents fairly the financial position of Rwanda Development Organisation (RDO) and of its operations and cash flows. It is also management's responsibility to keep proper accounting records, which disclose with reasonable accuracy at any time the financial position of the organization.

Standards and systems of internal control are designed and implemented by management to provide reasonable assurance as to the integrity and reliability of the financial statements and to adequately safeguard, verify and maintain accountability of the organization's assets. These systems and controls include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties.

The management team of Rwanda Development Organisation (RDO) accepts responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with RDO accounting policies and procedures. Management is of the opinion that the financial statements present fairly, in all material respects, the state of the financial affairs of the organization and of its operating results. Management further accepts responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal control.

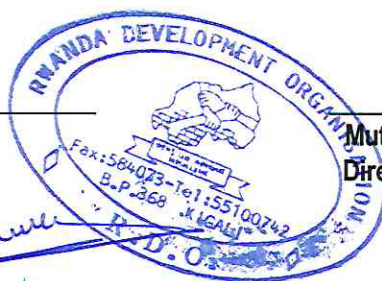
Nothing has come to the attention of the management to indicate that the Rwanda Development Organisation (RDO) will not remain as a going concern for at least the next twelve months from date of this statement.

The management team acknowledges that the independent audit of the financial statements does not relieve them of their responsibilities.

The financial statements, as indicated above were approved on 28 / 02 / 2022 and were signed by:

  
Rwibasira Eugene  
Executive Secretary

  
Hategekimana Cyprien  
Accountant



  
Mutembe Georges  
Director of Finance and Administration

### 3 Independent auditor's report

To the management of Rwanda Development Organisation (RDO)

#### Opinion

We have audited the accompanying financial statements of Rwanda Development Organisation (RDO) as set out on pages 6 to 14 which comprise the statement of Financial Position as at 31 December 2021 and the Statement of Revenues and Expenditure, the Statement of changes in fund balance and the statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory notes

In our opinion, the financial statements give a true and fair view of the state of financial affairs of Rwanda Development Organisation (RDO), as at 31 December 2021 in accordance with the funding agreements and Generally Accepted Accounting Principles in Rwanda.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organisation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other information

The management team is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In accordance with our audit of the financial statements, our responsibility is to read the other information and in doing so consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If based on the work we have performed, we conclude that there is material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Generally Accepted Accounting Principles in Rwanda, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to cease operations. Management is responsible for overseeing the organisation's reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the planning and performance of the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information within the organization to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the organization's audit. We remain solely responsible for our audit opinion.

We communicate with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

The engagement partner on the audit resulting in this independent auditor's report is

**Obed Rugara**  
Partner



Date 01 MAR 2022

## 4 Financial statements

### 4.1 Statement of Financial Position as at 31 December 2021

| Financial assets                              | Note  | 2021<br>Frw       | 2020<br>Frw        |
|-----------------------------------------------|-------|-------------------|--------------------|
| <b>Current Assets</b>                         |       |                   |                    |
| Accounts receivable                           | 4.6.1 | 59,420,510        | 137,728,973        |
| Cash and bank                                 | 4.6.2 | 30,776,597        | 202,924,526        |
| <b>Total assets</b>                           |       | <b>90,197,107</b> | <b>340,653,499</b> |
| <br>                                          |       |                   |                    |
| Accumulated Surplus                           | 4.6.3 | 58,558,693        | 76,114,111         |
|                                               |       | <b>58,558,693</b> | <b>76,114,111</b>  |
| <b>Financial Liabilities</b>                  |       |                   |                    |
| Accounts Payable                              | 4.6.4 | 31,638,414        | 264,539,388        |
| <b>Total Accumulated fund and Liabilities</b> |       | <b>90,197,107</b> | <b>340,653,499</b> |

The financial statements were authorized for issue on 28/2 2022 jointly by

Rwibasira Eugene  
Executive Secretary

Hategekimana Cyprien  
Accountant

Mutembe Georges  
Director of Finance and Administration



## 4.2 Statement of revenues and expenditure for the year ended 31 December 2021

|                                    |        | 2021                 | 2020                 |
|------------------------------------|--------|----------------------|----------------------|
| Revenue                            | Note   | Frw                  | Frw                  |
| Grants                             | 4.6.5  | 1,363,257,074        | 1,273,690,690        |
| Other Income                       | 4.6.6  | 17,107,470           | 920,000              |
| <b>Total Revenue</b>               |        | <b>1,380,364,544</b> | <b>1,274,610,690</b> |
| <b>Expenditure</b>                 |        |                      |                      |
| Equipment, Materials and suppliers | 4.6.7  | 52,007,892           | 78,170,620           |
| Transport                          | 4.6.8  | 48,388,910           | 38,875,876           |
| Service consumed                   | 4.6.9  | 752,016,859          | 534,717,394          |
| Staff costs                        | 4.6.10 | 544,823,230          | 577,636,544          |
| Finance cost                       | 4.6.11 | 683,071              | 706,450              |
| <b>Total expenditure</b>           |        | <b>1,397,919,962</b> | <b>1,230,106,884</b> |
| <b>Surplus /(Deficit)</b>          |        | <b>(17,555,418)</b>  | <b>44,503,806</b>    |

#### 4.3 Statement of changes in fund balance for the year ended 31 December 2021

|                          | Accumulated fund<br>Frw | Fund balance<br>Frw |
|--------------------------|-------------------------|---------------------|
| At 1 January 2021        | 76,114,111              | 76,114,111          |
| Deficit for the period   | (17,555,418)            | (17,555,418)        |
| At 31 December 2021      | <u>58,558,693</u>       | <u>58,558,693</u>   |
| At 1 January 2020        | 17,228,305              | 17,228,305          |
| Prior period adjustments | 14,382,000              | 14,382,000          |
| Deficit for the period   | 44,503,806              | 44,503,806          |
| At 31 December 2020      | <u>76,114,111</u>       | <u>76,114,111</u>   |

#### 4.4 Statement of cash flows for the year ended 31 December 2021

| Description                                          | Year ended<br>31 December<br>2021<br>Frw | Year ended<br>31 December<br>2020<br>Frw |
|------------------------------------------------------|------------------------------------------|------------------------------------------|
| <b>Cash flow from operating activities</b>           |                                          |                                          |
| Grants from Donors                                   | 1,363,257,074                            | 1,273,690,690                            |
| Other revenue                                        | 17,107,470                               | 920,000                                  |
| <b>Adjustments for;</b>                              |                                          |                                          |
| Adjustment In opening balance                        | -                                        | 14,382,000                               |
| Changes in receivables                               | 78,308,463                               | (124,828,120)                            |
| Changes in payables                                  | (232,900,974)                            | 124,490,574                              |
| <b>Total cash receipts from operating activities</b> | <b>1,225,772,033</b>                     | <b>1,288,655,144</b>                     |
| <b>Payments for operating expenses</b>               |                                          |                                          |
| Equipment, Materials and suppliers                   | (52,007,892)                             | (78,170,620)                             |
| Transport                                            | (48,388,910)                             | (38,875,876)                             |
| Service consumed                                     | (752,016,859)                            | (534,717,394)                            |
| Salaries and wages                                   | (544,823,230)                            | (577,636,544)                            |
| Finance cost                                         | (683,071)                                | (706,450)                                |
| <b>Total payments for operating activities</b>       | <b>(1,397,919,962)</b>                   | <b>(1,230,106,884)</b>                   |
| <b>Net cash flow from operating expenses</b>         | <b>(172,147,929)</b>                     | <b>58,548,260</b>                        |
| <b>Net increase in cash and cash equivalents</b>     | <b>(172,147,929)</b>                     | <b>58,548,260</b>                        |
| Cash and cash equivalent at beginning of the year    | 202,924,526                              | 144,376,266                              |
| <b>Cash and cash equivalent at end of the year</b>   | <b>30,776,597</b>                        | <b>202,924,526</b>                       |

## 4.5 Significant accounting policies

### Basis of accounting

The Financial Statements have been prepared on modified cash basis of accounting. Modified cash basis of accounting means financial transactions are recognized in the books of account as follows:

1. Generally, transactions are recognized only at the time the associated cash flows take place;
2. The expenditure on acquisition of fixed assets is not capitalized. Thus, fixed assets are written-off on acquisition and the wear and tear (depreciation) of those assets is not recorded in the books of account; and
3. Prepaid expenditure/advances are written-off during the period of disbursement.

The recognized "modification" is as follows:

1. Invoices for goods and services which are outstanding on the date of the closure of the fiscal year are recognized as liabilities for that specific fiscal year; and book balances denominated in foreign currencies are converted into the Rwanda Francs at average rate of exchange ruling on that date issued by the National bank of Rwanda.

### Reporting period

The Financial statements are prepared for a period of one year from 1 January 2021 to 31 December 2021.

### Reporting Currency

The Rwandan Franc is the reporting currency which is also the functional currency.

### Grants from development partners

These are funds received from donors. Grants/income are recognized as income over the periods necessary to match them with the related costs which they are intended to compensate on a systematic basis. They are recorded on donor current (deferred income) accounts until their actual utilization.

### Other income

Other income includes reimbursement of maternity leave and disposal income generated from the sale of the assets.

### Expenditure

Expenditure is recognised when paid but unpaid expenditure as at the end of the year is accrued.

### Cash and cash equivalents

Cash and cash equivalents comprises of cash in hand and cash at bank.

### Receivables and Advances

Receivables include staff salary advances and VAT refundable from VAT paid on expenditure of donor funded projects exempted from VAT and balances from float given to partners for the implementation of the project activities

### Accounts payable

These relate to invoices for goods and services which were outstanding on the date of the closure of the fiscal year. These are recognized as liabilities for the fiscal year. In addition, unutilized donor funds in the period are recorded as deferred income and recognised as liabilities at the end of the year.

### Foreign currencies

Transactions denominated in foreign currencies are translated to the Rwandan Franc at the rate of exchange issued by the National bank of Rwanda (NBR) applicable for the dates of the transaction. At balance sheet date, book balances denominated in foreign currencies are converted into Rwandan Francs at the ruling BNR exchange rate. The associated exchange losses/gains are recorded as expenditure/revenue in the books of account

## 4.6 Notes to the financial statements

|                                                 | 2021              | 2020               |
|-------------------------------------------------|-------------------|--------------------|
|                                                 | Frw               | Frw                |
| <b>4.6.1 Accounts receivable</b>                |                   |                    |
| Salary advances                                 | 6,676,950         | 16,158,016         |
| VAT Refund/Global Fund RBC funded Project       | 1,750,557         | 2,476,111          |
| Partners (STES GROUP LTD)                       | 6,169,657         | 74,172,000         |
| Farmers (Fertilizer given to farmers on credit) | 44,823,346        | 44,922,846         |
|                                                 | <u>59,420,510</u> | <u>137,728,973</u> |

|                                         | 2021              | 2020               |
|-----------------------------------------|-------------------|--------------------|
|                                         | Frw               | Frw                |
| <b>4.6.2 Cash and Bank balances</b>     |                   |                    |
| ECOBANK 0010013800739301-RDO 16         | 23,396,035        | 36,662,770         |
| ECOBANK 0160013800739301- RDO/UN WO     | 5,269             | 1,250,500          |
| EQUITY 4012211303155- RDO/WFP           | -                 | 82,932,254         |
| EQUITY 4012200396622- RDO/AGRA          | -                 | 1,177,000          |
| BK 006115641211-RDO/TROCAIRE            | 50,838            | 13,366             |
| EQUITY 4012200451004- RDO/HIV NSP G     | 195,051           | -                  |
| RDO HINGAWEZE/OPERATIONS                | 1,183,455         | 456,834            |
| RDO/INTERACTION GRANT RWF               | 8,750             | 23,514,300         |
| COGEBANK 06-01390141936-SNV             | -                 | 10,375             |
| RDO/FONERWA GRANT_RWF                   | 1,726,084         | 46,748,425         |
| ECOBANK 01700138739303 RDO/RGB          | 261               | 261                |
| ECOBANK 0170083813238402/RDO-HINGAW     | 11,584            | 945,377            |
| BK 00613849/Tarpaulins                  | 72,335            | 6,857,629          |
| ECOBANK 0170083813238404-RDO/MOSQUI     | -                 | 2,113,165          |
| RDO Bank of Kigali /FERILIZERS RECOVERY | 79,550            | 81,050             |
| RDO BPR /FERTILIZERS RECOVERY           | -                 | 139,750            |
| BK/RDO IN PUT                           | 939,000           | -                  |
| BK RDO/SNV PROJECT                      | 3,100,035         | -                  |
| Petty Cash                              | 8,350             | 21,470             |
|                                         | <u>30,776,597</u> | <u>202,924,526</u> |

|                                   | 2021              | 2020              |
|-----------------------------------|-------------------|-------------------|
|                                   | Frw               | Frw               |
| <b>4.6.3 Accumulated fund</b>     |                   |                   |
| Balance brought forward           | 76,114,111        | 17,228,305        |
| Adjustment on opening balance     | -                 | 14,382,000        |
| Surplus /(deficit) for the period | (17,555,418)      | 44,503,806        |
|                                   | <u>58,558,693</u> | <u>76,114,111</u> |

|                               | 2021           | 2020              |
|-------------------------------|----------------|-------------------|
|                               | Frw            | Frw               |
| <b>4.6.4 Accounts Payable</b> |                |                   |
| <b>Statutory payable</b>      |                |                   |
| PAYE                          | -              | 11,723,360        |
| RSSB Pension                  | -              | 3,348,102         |
| RSSB CBHI                     | -              | 143,736           |
| Maternity                     | -              | 251,112           |
| Withholding taxes (15%)/RRA   | 821,604        | 132,353           |
|                               | <u>821,604</u> | <u>15,598,663</u> |

|                                     | 2021              | 2020               |
|-------------------------------------|-------------------|--------------------|
|                                     | Frw               | Frw                |
| <b>Deffered Income</b>              |                   |                    |
| DEFF/TROCAIRE -IRISH                | 50,838            | 13,366             |
| DEFF/AGRA PROJECT                   | -                 | 1,177,000          |
| DEFF/WFP                            | -                 | 30,723,225         |
| DEFF/SNV RWANDA                     | -                 | 10,375             |
| DIFF/RALMS-SNV PROJECT              | 3,100,035         | -                  |
| DIFF/TARPAULINS_WFP                 | -                 | 6,857,629          |
| DEFF/MOSQUITO NETS                  | -                 | 9,113,165          |
| DEFF/CNFA Operations                | 1,183,455         | 456,834            |
| DEFF/CNFA                           | 11,584            | 945,377            |
| DIFF/FONERWA                        | 1,726,084         | 120,920,425        |
| DIFF/AMERICAN COUNCIL VOLUNTARY_USD | -                 | 23,514,300         |
|                                     | <u>6,071,996</u>  | <u>193,731,696</u> |
| <b>Other payables</b>               |                   |                    |
| Other Creditors                     | 3,709,742         | 3,000,000          |
| Partner/RWARRI                      | 21,035,072        | 52,209,029         |
|                                     | <u>24,744,814</u> | <u>55,209,029</u>  |
| <b>Total Accounts payable</b>       | <u>31,638,414</u> | <u>264,539,388</u> |

#### 4.6.5 Grants recognized

|                              | 2021<br>Frw          | 2020<br>Frw          |
|------------------------------|----------------------|----------------------|
| Trocaire                     | 61,686,161           | -                    |
| Income/Mosquito Nets         | 9,113,165            | -                    |
| Trocaire Irish Aid           | -                    | 50,148,686           |
| TROCAIRE-RCCDN               | -                    | 31,183,562           |
| TROCAIRE-USAID               | -                    | 23,620,727           |
| AGRA Project                 | 1,177,000            | 30,000               |
| World Food Programme (WFP)   | 732,950,916          | 632,871,120          |
| TARPAULINS_WFP               | 6,857,629            | 6,814,916            |
| SPIU/RBC                     | 18,282,136           | 44,295,222           |
| Grants/UN WOMEN              | 80,621,749           | 4,505,402            |
| Grants/SNV RWANDA            | 12,234,544           | 70,378,822           |
| Grants/RGB                   | -                    | 18,449,128           |
| Grants/Muhanga Districts-VUP | -                    | 14,757,543           |
| Grants/CNFA_                 | 205,126,530          | 316,263,836          |
| Grants/Ngoma District-VUP    | -                    | 18,191,752           |
| RDO/OPERATIONS               | -                    | 9,127,935            |
| ENERGY 4 IMPACT              | -                    | 16,685,097           |
| Kenya Commercial Bank (KCB)  | -                    | 4,500,000            |
| CNFA/OPERATIONS              | 936,649              | 1,543,166            |
| FONERWA                      | 164,253,611          | 4,551,866            |
| INTERACTION                  | 70,016,984           | 5,771,910            |
|                              | <b>1,363,257,074</b> | <b>1,273,690,690</b> |

|                                    | 2021<br>Frw       | 2020<br>Frw    |
|------------------------------------|-------------------|----------------|
| <b>4.6.6 Other Income</b>          |                   |                |
| Others Income                      | 2,107,470         | 920,000        |
| Disposal (Sale of 1 motor vehicle) | 15,000,000        | -              |
|                                    | <b>17,107,470</b> | <b>920,000</b> |

|                                                 | 2021<br>Frw       | 2020<br>Frw       |
|-------------------------------------------------|-------------------|-------------------|
| <b>4.6.7 Equipment, Materials and suppliers</b> |                   |                   |
| Building, Hangar, Land, Model field             | -                 | 350,000           |
| Equipment & furniture                           | 5,137,400         | 8,124,300         |
| Other equipment & furniture                     | 3,585,000         | 3,037,781         |
| Materials others Products/Beneficiaries         | 28,183,741        | 51,178,188        |
| Seeds                                           | 3,066,439         | 1,241,708         |
| Fertilizers                                     | -                 | 17,000            |
| Stationeries                                    | 6,369,906         | 9,099,379         |
| Electricity                                     | 1,547,000         | 1,101,576         |
| Office consumables                              | 3,398,380         | 3,000,644         |
| Water/Training, Meeting, Seminar                | 720,026           | 660,044           |
| Bulls, Cows, Goats, Sheep etc.                  | -                 | 360,000           |
|                                                 | <b>52,007,892</b> | <b>78,170,620</b> |

|                        | 2021              | 2020              |
|------------------------|-------------------|-------------------|
|                        | Frw               | Frw               |
| <b>4.6.8 Transport</b> |                   |                   |
| Fuel & lubricants      | 40,811,200        | 31,683,350        |
| Hiring car             | 4,586,470         | 4,706,126         |
| Transport/Participants | 2,991,240         | 2,486,400         |
|                        | <u>48,388,910</u> | <u>38,875,876</u> |

|                                      | 2021               | 2020               |
|--------------------------------------|--------------------|--------------------|
|                                      | Frw                | Frw                |
| <b>4.6.9 Service consumed</b>        |                    |                    |
| Rent                                 | 1,740,000          | 3,440,000          |
| Session/Meals& transport             | 9,225,950          | 6,751,918          |
| Monitoring & Evaluation              | 225,000            | 2,140,000          |
| Mission Allowances                   | 30,898,505         | 22,181,869         |
| Communication                        | 18,389,588         | 14,536,504         |
| Machine Repair/fabrication           | 100,300            | -                  |
| Vehicle and Motorbikes Repair        | 10,219,706         | 3,387,668          |
| Audit                                | 5,106,200          | 2,500,000          |
| Advertisement                        | 250,000            | 1,877,373          |
| Other Expenses                       | 11,049,334         | 2,975,796          |
| Services rendered                    | 71,377,049         | 79,323,258         |
| Security                             | 24,000             | 585,500            |
| Insurance/Vehicle & Others Equipment | 3,813,827          | 2,983,234          |
| Training costs/meetings              | 35,989,585         | 41,950,445         |
| Training materials                   | 12,024,621         | 1,501,563          |
| Workshop costs                       | 220,000            | 8,555,877          |
| Hall hire                            | 202,500            | -                  |
| Contribution & Taxes Dues            | 4,028,596          | 50,000             |
| Taxes/Land, Houses, etc..            | 5,490,632          | 1,172,453          |
| Grant guarantee/FOs                  | 15,560,000         | -                  |
| Impression and Photocopy             | 9,995,660          | 12,095,465         |
| Fines                                | 425,500            | 337,500            |
| Gift and friendliness                | 1,642,400          | 2,705,708          |
| Other charges & Losses               | 1,258,334          | 935,838            |
| Expenditures/RWARRI                  | 354,717,813        | 322,729,425        |
| Expenditures/STES GROUP              | 148,041,759        | -                  |
|                                      | <u>752,016,859</u> | <u>534,717,394</u> |

|                           | 2021               | 2020               |
|---------------------------|--------------------|--------------------|
|                           | Frw                | Frw                |
| <b>4.6.10 Staff costs</b> |                    |                    |
| Salaries and wages        | 504,101,425        | 527,107,678        |
| Medical Insurance         | 40,721,805         | 50,528,866         |
|                           | <u>544,823,230</u> | <u>577,636,544</u> |

|                            | 2021    | 2020    |
|----------------------------|---------|---------|
|                            | Frw     | Frw     |
| <b>4.6.11 Finance Cost</b> |         |         |
| Bank Charge                | 683,071 | 706,450 |

#### 4.7 Budget Execution for the period ended 31 December 2021

| Budget Line                         | Description                                | Budget in Frw    | Actual amount in Frw | Variance       | % of execution | Explanations of variance                                                                                                     |
|-------------------------------------|--------------------------------------------|------------------|----------------------|----------------|----------------|------------------------------------------------------------------------------------------------------------------------------|
| COVIDX111                           | Face masks                                 | 1,735,000        | 1,821,750            | (86,750)       | 105%           | overspent below 10% are allowed                                                                                              |
| COVIDX112                           | Soaps                                      | 2,141,858        | 2,012,600            | 129,258        | 94%            |                                                                                                                              |
| COVIDX113                           | Bank charges/Electronic TFT                | 69,000           | -                    | 69,000         | 0%             |                                                                                                                              |
| COVIDX114                           | Communication/Follow up                    | 91,161           | 14,000               | 77,161         | 15%            |                                                                                                                              |
| <b>Sub-Total Trocaire COVID -19</b> |                                            | <b>4,037,019</b> | <b>3,848,350</b>     | <b>188,669</b> | <b>95%</b>     |                                                                                                                              |
| FONERWAX131                         | Training farmers on green/Material         | 300,000          | 300,000              | -              | 100%           |                                                                                                                              |
| FONERWAX132                         | Training farmers on green/Catering         | 500,000          | 535,000              | (35,000)       | 107%           |                                                                                                                              |
| FONERWAX133                         | Training farmers on green/Venue            | 200,000          | 200,000              | -              | 100%           |                                                                                                                              |
| FONERWAX134                         | Training farmers on green/Transport        | 300,000          | 321,000              | (21,000)       | 107%           |                                                                                                                              |
| FONERWAX141                         | Training on gender equality/Materials      | 300,000          | 29,300               | 270,700        | 10%            |                                                                                                                              |
| FONERWAX142                         | Training on gender equal/Catering          | 125,000          | 135,000              | (10,000)       | 108%           |                                                                                                                              |
| FONERWAX143                         | Training on gender equal/Venue             | 30,000           | -                    | 30,000         | 0%             |                                                                                                                              |
| FONERWAX144                         | Training on gender equal/Transport         | 75,000           | 81,000               | (6,000)        | 108%           |                                                                                                                              |
| FONERWAX151                         | Training youth on green/Materials          | 300,000          | 76,000               | 224,000        | 25%            |                                                                                                                              |
| FONERWAX152                         | Training youth on green/Catering           | 150,000          | 150,000              | -              | 100%           |                                                                                                                              |
| FONERWAX153                         | Training youth on green/Venue              | 240,000          | -                    | 240,000        | 0%             |                                                                                                                              |
| FONERWAX154                         | Training youth on green/Transport          | 720,000          | 696,000              | 24,000         | 97%            |                                                                                                                              |
| FONERWAX211                         | BazaFarmer smart green/Operational Manual  | 1,000,000        | 1,000,000            | -              | 100%           |                                                                                                                              |
| FONERWAX212                         | BazaFarmer smart green/Structure           | 7,000,000        | 6,554,000            | 446,000        | 94%            |                                                                                                                              |
| FONERWAX213                         | BazaFarmer smart/Control unit              | 30,975,000       | 34,157,127           | (3,182,127)    | 110%           |                                                                                                                              |
| FONERWAX214                         | BazaFarmer smart/Solar power system        | 4,088,000        | 4,000,000            | 88,000         | 98%            |                                                                                                                              |
| FONERWAX215                         | BazaFarmer smart/Software for contribution | 9,800,000        | 8,750,000            | 1,050,000      | 89%            |                                                                                                                              |
| FONERWAX216                         | BazaFarmer smart/Assembling & Transport    | 6,055,000        | 6,188,000            | (133,000)      | 102%           |                                                                                                                              |
| FONERWAX217                         | BazaFarmer smart/Web development           | 3,500,000        | 6,014,000            | (2,514,000)    | 172%           | The variance in between the budget lines are allowed when it does not change the total sum of the project financing approved |
| FONERWAX218                         | BazaFarmer smart/Hosting subscription      | 60,000           | 60,000               | -              | 100%           |                                                                                                                              |
| FONERWAX219                         | BazaFarmer smart/Mobile application i      | 3,500,000        | 4,250,000            | (750,000)      | 121%           |                                                                                                                              |
| FONERWAX220                         | BazaFarmer smart/Mobile Application        | 45,000           | 100,000              | (55,000)       | 222%           | The variance in between the budget lines are allowed when it does not change the total                                       |

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|             |                                           |            |            |  |  |             |  |      | sum of the project financing approved                                                                                         |
|-------------|-------------------------------------------|------------|------------|--|--|-------------|--|------|-------------------------------------------------------------------------------------------------------------------------------|
| FONERWAX221 | BazaFarmer smart/Calibration of sensor    | 1,000,000  | 1,000,000  |  |  |             |  | 100% |                                                                                                                               |
| FONERWAX223 | BazaFarmer smart/Registration of Users    | 1,000,000  | 1,000,000  |  |  |             |  | 100% |                                                                                                                               |
| FONERWAX224 | BazaFarmer smart/Monitoring & Maintenance | 2,259,996  | 2,200,000  |  |  | 59,996      |  | 97%  |                                                                                                                               |
| FONERWAX231 | RindaFarmer smart/Structure Unit          | 14,000,000 | 10,123,780 |  |  | 3,876,220   |  | 72%  |                                                                                                                               |
| FONERWAX232 | RindaFarm smart/Control Unit              | 12,684,000 | 8,856,200  |  |  | 3,827,800   |  | 70%  |                                                                                                                               |
| FONERWAX233 | RindaFarm smart/Solar Power               | 5,425,000  | 3,961,882  |  |  | 1,463,118   |  | 73%  |                                                                                                                               |
| FONERWAX234 | RindaFarm smart/Software Control Unit     | 16,996,000 | 20,500,350 |  |  | (3,504,350) |  | 121% | The variance in between the budget lines are allowed when it does not change the total sum of the project financing approved  |
| FONERWAX235 | Rindafarm smart/Assembling & transport    | 11,620,000 | 11,623,000 |  |  | (3,000)     |  | 100% |                                                                                                                               |
| FONERWAX236 | RindaFarm smart/Install. of RindaFarm     | 700,000    | 1,000,000  |  |  | (300,000)   |  | 143% |                                                                                                                               |
| FONERWAX237 | RindaFarm smart/Monitoring .& maintenance | 1,800,000  | 2,000,000  |  |  | (200,000)   |  | 111% |                                                                                                                               |
| FONERWAX241 | KOBOKU Farmers/Venue                      | 60,000     | 18,200     |  |  | 41,800      |  | 30%  |                                                                                                                               |
| FONERWAX242 | KOBOKU Study visit/Catering               | 100,000    | 105,000    |  |  | (5,000)     |  | 105% |                                                                                                                               |
| FONERWAX243 | KOBOKU Study visit/Car hire               | 250,000    | 459,000    |  |  | (209,000)   |  | 184% | The variance up to 10% inter-budget re-allocation are allowed when it does not change the total sum of the project financing. |
| FONERWAX251 | Salary/Project Coordinator (100%)         | 11,384,880 | 11,384,880 |  |  | -           |  | 100% |                                                                                                                               |
| FONERWAX252 | Salary/Project M&E (50%)                  | 4,624,444  | 4,624,449  |  |  | (5)         |  | 100% |                                                                                                                               |
| FONERWAX253 | Salary/Project Accountant (50%)           | 4,000,000  | 4,000,000  |  |  | -           |  | 100% |                                                                                                                               |
| FONERWAX254 | RSSB (5.3%)                               | 1,431,244  | 1,060,491  |  |  | 370,753     |  | 74%  |                                                                                                                               |
| FONERWAX255 | Health insurance (Project Coordinator)    | 900,000    | 900,000    |  |  | -           |  | 100% |                                                                                                                               |
| FONERWAX261 | Car hire                                  | 2,400,000  | 2,007,000  |  |  | 393,000     |  | 84%  |                                                                                                                               |
| FONERWAX262 | Mission/Project Coordinator               | 915,000    | 736,000    |  |  | 179,000     |  | 80%  |                                                                                                                               |
| FONERWAX263 | Mission/M& E Officer                      | 356,000    | 283,000    |  |  | 73,000      |  | 79%  |                                                                                                                               |
| FONERWAX264 | Fuel/project Coordinator                  | 720,000    | 719,000    |  |  | 1,000       |  | 100% |                                                                                                                               |
| FONERWAX271 | Office supplies                           | 840,000    | 931,000    |  |  | (91,000)    |  | 111% | The variance in between the budget lines are allowed when it does not change the total                                        |

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|                      |                                             |             |             |             |           |       | sum of the project financing approved |
|----------------------|---------------------------------------------|-------------|-------------|-------------|-----------|-------|---------------------------------------|
| FONERWAX272          | Water& Electricity                          | 300,000     | 300,000     | 300,000     | -         | 100%  |                                       |
| FONERWAX273          | Communication                               | 780,000     | 780,000     | 644,745     | 135,255   | 83%   |                                       |
| FONERWAX281          | Finance Services (Bank charges)             | 99,500      | 99,500      | 44,550      | 54,950    | 45%   |                                       |
| FONERWAX291          | Inception workshop                          | 70,631      | 70,631      |             | 70,631    | 0%    |                                       |
| Sub-Total FONERWA_SI |                                             | 165,979,695 |             | 164,078,954 | 1,900,741 | 99%   |                                       |
| HINGAWEZE1111        | Ag Productivity Officer                     | 22,494,569  | 22,494,569  | 22,494,569  | -         | 100%  |                                       |
| HINGAWEZE1112        | Business Market &Business Officer           | 22,627,008  | 22,627,008  | 22,627,008  | -         | 100%  |                                       |
| HINGAWEZE1113        | Nutritional& Gender Officer                 | 23,334,102  | 23,334,102  | 23,334,102  | -         | 100%  |                                       |
| HINGAWEZE1115        | Outreach Officer                            | 46,048,022  | 46,048,022  | 46,048,022  | -         | 100%  |                                       |
| HINGAWEZE1116        | General Manager                             | 12,332,905  | 12,332,905  | 12,332,905  | -         | 100%  |                                       |
| HINGAWEZE1117        | Finance Officer                             | 6,747,888   | 6,747,888   | 6,736,304   | 11,584    | 99.9% |                                       |
| HINGAWEZE1118        | Fringe (5.3%)                               | 8,898,520   | 8,898,520   | 8,898,520   | -         | 100%  |                                       |
| HINGAWEZE1119        | Medical Insurance                           | 7,611,700   | 7,611,700   | 7,611,700   | -         | 100%  |                                       |
| HINGAWEZE1200        | Indirect cost                               | 19,130,048  | 19,130,048  | 19,130,048  | -         | 100%  |                                       |
| HINGAWEZE1300        | Provincial Manager                          | 30,240,000  | 30,240,000  | 30,240,000  | -         | 100%  |                                       |
| HINGAWEZE1400        | Administrative Assistant                    | 4,966,258   | 4,966,258   | 4,966,258   | -         | 100%  |                                       |
| HINGAWEZEXXX         | Activities/HW Operations                    | 2,120,104   | 936,649     | 936,649     | 1,183,455 | 44%   |                                       |
| Sub-Total HINGAWEZE  |                                             | 206,551,124 | 205,356,085 |             | 1,195,039 | 99%   |                                       |
| HIVXXX1112           | Conduct/Peer educator in school (SRH        | 573,923     | 573,923     |             | -         | 100%  |                                       |
| HIVXXX1113           | Conduct/Outreach Adolescence HIV prevention | 1,126,264   | 1,126,264   |             | -         | 100%  |                                       |
| HIVXXX1114           | Running costs/NGOs                          | 3,097,946   | 3,097,946   |             | -         | 100%  |                                       |
| HIVXXX1115           | Salary/Project Manager                      | 5,644,791   | 5,644,800   |             | (9)       | 101%  |                                       |
| HIVXXX1116           | Salary/Finance Manager                      | 5,644,791   | 5,644,800   |             | (9)       | 101%  |                                       |
| HIVXXX1117           | Conduct/Supervision of activities by NGOs   | 2,194,369   | 2,193,117   |             | 1,252     | 99%   |                                       |
| Sub-Total HIV        |                                             | 18,282,084  | 18,280,850  |             | 1,234     | 99.9% |                                       |
| INTERACT112          | Salary/Project Coordinator (100%)           | 12,909,500  | 12,909,600  |             | (100)     | 101%  |                                       |
| INTERACT113          | Salary/Accountant (10%)                     | 1,467,000   | 1,467,000   |             | -         | 100%  |                                       |
| INTERACT114          | Salary/Executive Secretary (10%)            | 2,370,772   | 2,370,672   |             | 100       | 99.9% |                                       |
| INTERACT1151         | Salary/Field Coordinator                    | 2,053,800   | 2,053,800   |             | -         | 100%  |                                       |
| INTERACT1152         | Medical insurance/Project Coord.            | 909,540     | 905,540     |             | 4,000     | 99.9% |                                       |
| INTERACT115          | Consultant/Develop digital App. & us        | 10,512,400  | 10,145,000  |             | 367,400   | 97%   |                                       |
| INTERACT1161         | Monthly survey CTO/Oct-Dec.                 | 645,480     | 660,000     |             | (14,520)  | 102%  |                                       |
| INTERACT116          | Design &produce 1000 posters                | 817,608     | 815,500     |             | 2,108     | 99.9% |                                       |

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|               |                                               |           |           |             |      |                                                  |
|---------------|-----------------------------------------------|-----------|-----------|-------------|------|--------------------------------------------------|
| INTERACT117   | Consultant/Develop issues paper               | 3,550,140 | 3,650,000 | (99,860)    | 103% |                                                  |
| INTERACT118   | Consultant/Develop lessons & best practice    | 3,481,680 | 3,450,000 | 31,680      | 99%  |                                                  |
| INTERACT1221  | Consultancy/simplify & produce simple         | 3,912,000 | 4,000,000 | (88,000)    | 102% |                                                  |
| INTERACT1222  | Consultancy/Design & Produce farmer hand      | 2,934,000 | 2,934,000 | -           | 100% |                                                  |
| INTERACT1223  | Consultancy/Design & produce hand book        | 2,934,000 | 4,106,000 | (1,172,000) | 140% | The overspent within the budget lines is allowed |
| INTERACT122   | Transport/Organ awareness meeting             | 47,172    | 47,172    | -           | 100% |                                                  |
| INTERACT124   | Conduct training/Training material            | 322,360   | 322,360   | -           | 100% |                                                  |
| INTERACT125   | Conduct training/Food & beverage              | 2,034,240 | 2,034,240 | -           | 100% |                                                  |
| INTERACT126   | Conduct training/Venue                        | 312,960   | 312,960   | -           | 100% |                                                  |
| INTERACT127   | Conduct training/Transport                    | 2,542,800 | 2,542,800 | -           | 100% |                                                  |
| INTERACT1291  | Training/Transp. 80 new farmers FOs           | 1,173,600 | 1,173,600 | -           | 100% |                                                  |
| INTERACT1292  | Training/Transport & Food 40 weak FOs lit     | 586,800   | 563,223   | 23,577      | 96%  |                                                  |
| INTERACT129   | Train local Leaders/Training materials        | 172,128   | 172,128   | -           | 100% |                                                  |
| INTERACT130   | Train local Leaders/Food & beverage           | 860,640   | 820,372   | 40,268      | 95%  |                                                  |
| INTERACT131   | Train local Leaders/Venue                     | 78,240    | 78,240    | -           | 100% |                                                  |
| INTERACT13201 | Training/Transport & Food 25 Women.SEDOs)     | 1,173,600 | 1,165,850 | 7,750       | 99%  |                                                  |
| INTERACT1320  | Organize radio talk shows                     | 2,347,200 | 2,313,050 | 34,150      | 99%  |                                                  |
| INTERACT132   | Organize public policy/Food & beverages       | 545,724   | 497,500   | 48,224      | 91%  |                                                  |
| INTERACT133   | Organize public policy/Venue                  | 78,240    |           | 78,240      | 0%   |                                                  |
| INTERACT134   | Organize public policy/Transport              | 312,960   | 261,500   | 51,460      | 84%  |                                                  |
| INTERACT135   | Organize accountability meet/Food & beverage  | 545,724   | 545,724   | -           | 100% |                                                  |
| INTERACT136   | Organize accountability meet/Venue            | 78,240    |           | 78,240      | 0%   |                                                  |
| INTERACT137   | Organize accountability meet/Transport        | 312,960   | 198,181   | 114,779     | 63%  |                                                  |
| INTERACT1381  | Training/Covid Test Participants              | 303,181   | 304,400   | (1,219)     | 100% |                                                  |
| INTERACT138   | Organize national public dialogue/Public.     | 586,800   | 500,000   | 86,800      | 85%  |                                                  |
| INTERACT139   | Organize national public dialogue/Conference  | 704,160   | 141,600   | 562,560     | 20%  |                                                  |
| INTERACT140   | Organize national public dialogue/Transport   | 312,960   | 240,000   | 72,960      | 77%  |                                                  |
| INTERACT1411  | Training/Covid Test participants              | 195,600   | 195,600   | -           | 100% |                                                  |
| INTERACT141   | Train No FO coordination team/Food & beverage | 117,360   | 117,360   | -           | 100% |                                                  |
| INTERACT142   | Train No FO coordination team/Accommodation   | 58,680    | 58,680    | -           | 100% |                                                  |
| INTERACT143   | Train No FO coordination team/Transport       | 117,360   | 97,800    | 19,560      | 83%  |                                                  |
| INTERACT144   | District network coordination teams           | 586,800   | 513,350   | 73,450      | 87%  |                                                  |
| INTERACT151   | Fuel/RDO Car                                  | 2,538,720 | 2,532,018 | 6,702       | 100% |                                                  |
| INTERACT152   | Travel & allowances/Coordinator               | 1,478,465 | 1,478,465 | -           | 100% |                                                  |
| INTERACT153   | Travel & allowances/ES                        | 733,500   | 887,517   | (154,017)   | 121% | The overspent within the budget lines is allowed |
| INTERACT154   | Purchase smartphones/                         | 1,026,900 | 1,046,400 | (19,500)    | 102% |                                                  |

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|                              |                                                    |                   |                   |                  |              |                                                  |
|------------------------------|----------------------------------------------------|-------------------|-------------------|------------------|--------------|--------------------------------------------------|
| INTERACT155                  | Internet fees                                      | 140,832           | 117,290           | 23,542           | 83%          |                                                  |
| INTERACT1561                 | Purchase/Camera for Film & Photos                  | 2,542,800         | 3,068,000         | (525,200)        | 121%         | The overspent within the budget lines is allowed |
| INTERACT156                  | Multiply & dissemination. copies of lessons learnt | 195,600           |                   | 195,600          | 0%           |                                                  |
| INTERACT157                  | Organize live Radio/TV talk show                   | 502,692           | 450,000           | 52,692           | 90%          |                                                  |
| INTERACT158                  | Contribution/Audit                                 | 978,000           | 978,000           | -                | 100%         |                                                  |
| INTERACT159                  | Contribution/Communication                         | 1,525,680         | 1,518,202         | 7,478            | 100%         |                                                  |
| INTERACT160                  | Contribution/Electricity & water                   | 529,353           | 264,914           | 264,439          | 50%          |                                                  |
| INTERACT161                  | Bank charges                                       | 80,410            | 30,500            | 49,910           | 38%          |                                                  |
| <b>Sub-Total INTERACTION</b> |                                                    | <b>77,279,361</b> | <b>77,056,108</b> | <b>223,253</b>   | <b>99.7%</b> |                                                  |
| RDO2021                      | RDO/Contributions_FY2021                           | 38,835,157        | 38,835,157        | -                | 100%         |                                                  |
| <b>Sub-Total_RDO</b>         |                                                    | <b>38,835,157</b> |                   | -                | <b>100%</b>  |                                                  |
| SNVXXXXX11111                | Salary (100%)/Field Staff                          | 6,687,954         | 4,777,110         | 1,910,844        | 71%          |                                                  |
| SNVXXXXX11112                | Salary/Senior staff                                | 2,310,000         | 1,650,000         | 660,000          | 71%          |                                                  |
| SNVXXXXX11113                | Health insurance/Field Staff                       | 900,000           | 900,000           | -                | 100%         |                                                  |
| SNVXXXXX11114                | Mission/Field staff                                | 420,000           | 376,440           | 43,560           | 90%          |                                                  |
| SNVXXXXX11115                | Fuel/Field Officer                                 | 560,000           | 422,000           | 138,000          | 75%          |                                                  |
| SNVXXXXX11116                | Mission/Programs Officer                           | 180,000           | 180,000           | -                | 100%         |                                                  |
| SNVXXXXX11117                | Fuel/programs Officer                              | 300,000           | 300,000           | -                | 100%         |                                                  |
| SNVXXXXX11118                | Mission/ES                                         | 150,000           | 150,000           | -                | 100%         |                                                  |
| SNVXXXXX11119                | Fuel/ES for Field                                  | 200,000           | 198,000           | 2,000            | 99%          |                                                  |
| SNVXXXXX11120                | Mission/Driver                                     | 376,250           | 371,000           | 5,250            | 99%          |                                                  |
| SNVXXXXX11121                | Computer                                           | 570,000           | 570,000           | -                | 100%         |                                                  |
| SNVXXXXX11122                | Printer                                            | 450,000           | 450,000           | -                | 100%         |                                                  |
| SNVXXXXX11123                | Office rent                                        | 490,000           | 300,000           | 190,000          | 61%          |                                                  |
| SNVXXXXX11124                | Insurance/Moto                                     | 50,000            | 53,930            | (3,930)          | 108%         |                                                  |
| SNVXXXXX11125                | Maintenance/Moto                                   | 210,000           | 15,000            | 195,000          | 7%           |                                                  |
| SNVXXXXX11126                | Communication/Field Officer                        | 140,000           | 140,000           | -                | 100%         |                                                  |
| SNVXXXXX11127                | Electricity/RDO HQ                                 | 490,000           | 490,000           | -                | 100%         |                                                  |
| SNVXXXXX11128                | Internet/RDO HQ                                    | 490,000           | 504,189           | (14,189)         | 103%         |                                                  |
| SNVXXXXX11129                | Stationery/RDO HQ                                  | 350,000           | 376,500           | (26,500)         | 108%         |                                                  |
| <b>Syb-Total_SNV-REALMS)</b> |                                                    | <b>15,324,204</b> | <b>12,224,169</b> | <b>3,100,035</b> | <b>80%</b>   |                                                  |
| TARPAULINS111                | TARPAULINS/FY 2021                                 | 6,857,629         | 6,857,629         | -                | 100%         |                                                  |
| <b>Sub-Total TARPAULINS</b>  |                                                    | <b>6,857,629</b>  | <b>6,857,629</b>  | -                | <b>100%</b>  |                                                  |

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|               |                                              |           |           |           |       |                                            |
|---------------|----------------------------------------------|-----------|-----------|-----------|-------|--------------------------------------------|
| TROCAIREXX111 | Support community establishment/Nursery      | 900,000   | 1,062,353 | (162,353) | 118%  | The main budget line has not been exceeded |
| TROCAIREXX112 | Support communities/Compost making           | 400,000   | 418,353   | (18,353)  | 105%  |                                            |
| TROCAIREXX113 | Purchase/Maize seeds                         | 1,230,000 | 1,215,586 | 14,414    | 99%   |                                            |
| TROCAIREXX114 | Purchase/Beetroot seeds                      | 360,000   | 341,500   | 18,500    | 95%   |                                            |
| TROCAIREXX115 | Purchase/Onion seeds                         | 240,000   | 226,000   | 14,000    | 94%   |                                            |
| TROCAIREXX116 | Purchase/Egg plant                           | 180,000   | 210,000   | (30,000)  | 117%  | The main budget line has not been exceeded |
| TROCAIREXX117 | Training/Nutrition & dietary diversification | 360,000   | 384,000   | (24,000)  | 107%  |                                            |
| TROCAIREXX118 | Training women group/Finance & Saving        | 80,000    | 88,000    | (8,000)   | 110%  |                                            |
| TROCAIREXX119 | Hiring Expert/Analyze business & quality     | 1,950,000 | 1,950,000 | -         | 100%  |                                            |
| TROCAIREXX120 | Purchase/Materials & Equipment for branding  | 1,050,000 | 1,579,411 | (529,411) | 150%  | The main budget line has not been exceeded |
| TROCAIREXX121 | Facilitate 2 women group/Handcraft           | 240,000   |           | 240,000   | 0%    |                                            |
| TROCAIREXX122 | Reviewing & Updating holistic landscape      | 200,000   | 220,000   | (20,000)  | 110%  |                                            |
| TROCAIREXX123 | Distribution & install/2 Energy cooking      | 780,000   | 917,647   | (137,647) | 118%  | The main budget line has not been exceeded |
| TROCAIREXX124 | Transport for Agronomist/Fuel                | 480,000   |           | 480,000   | 0%    |                                            |
| TROCAIREXX125 | Transport for Climate change/Fuel            | 228,000   |           | 228,000   | 0%    |                                            |
| TROCAIREXX126 | Hiring a vehicle/Field visits                | 1,500,000 | 1,606,170 | (106,170) | 107%  |                                            |
| TROCAIREXX127 | Annual contribution/JADF                     | 100,000   |           | 100,000   | 0%    |                                            |
| TROCAIREXX128 | Hiring a facilitator to support/M&E          | 1,000,002 | 1,000,000 | 2         | 100%  |                                            |
| TROCAIREXX129 | Mission/ES                                   | 200,000   | 255,000   | (55,000)  | 128%  | The main budget line has not been exceeded |
| TROCAIREXX130 | Mission/Programs Officer                     | 720,000   | 728,000   | (8,000)   | 101%  |                                            |
| TROCAIREXX131 | Mission/M&E Officer                          | 280,000   | 326,000   | (46,000)  | 116%  | The main budget line has not been exceeded |
| TROCAIREXX132 | Mission/Driver                               | 525,000   | 185,000   | 340,000   | 35%   |                                            |
| TROCAIREXX133 | Mission/Field Officer                        | 180,000   | 296,920   | (116,920) | 165%  | The main budget line has not been exceeded |
| TROCAIREXX134 | Contribution/Annual Audit                    | 1,680,837 | 1,680,837 | -         | 100%  |                                            |
| TROCAIREXX135 | Salary (30%)/Programs Officer                | 6,505,711 | 6,505,716 | (5)       | 101%  |                                            |
| TROCAIREXX136 | Salary (100%)/Agronomist                     | 9,519,948 | 9,519,948 | -         | 100%  |                                            |
| TROCAIREXX137 | Salary (25%)/Climate Change Officer          | 2,379,987 | 2,379,984 | 3         | 99.9% |                                            |
| TROCAIREXX138 | Salary (10%)/Finance Officer                 | 1,426,284 | 1,426,284 | -         | 100%  |                                            |
| TROCAIREXX139 | Medical insurance (100%)/Agronomist          | 800,000   | 800,000   | -         | 100%  |                                            |
| TROCAIREXX140 | Stationery                                   | 379,600   | 556,000   | (176,400) | 146%  | The main budget line has not been exceeded |
| TROCAIREXX141 | Electricity                                  | 314,340   | 322,824   | (8,484)   | 103%  |                                            |

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|---------------------------------|--------------------------------------------------|-------------------|-------------------|---------------|--------------|--------------------------------------------|
| TROCAIREXX142                   | Internet                                         | 720,000           | 720,000           | -             | 100%         |                                            |
| TROCAIREXX143                   | Bank charges                                     | 120,000           | 48,236            | 71,764        | 40%          |                                            |
| TROCAIREXX144                   | Installation/Polyethylene water tank             | 20,831,124        | 20,840,226        | (9,102)       | 100%         |                                            |
| <b>Sub-Total_TROCAIRE_IRISH</b> |                                                  | <b>57,860,833</b> | <b>57,809,995</b> | <b>50,838</b> | <b>99.9%</b> |                                            |
| UNWOMENX1111                    | Training of 36 Male/Material                     | 187,200           | 65,100            | 122,100       | 35%          |                                            |
| UNWOMENX1112                    | Training of 36 male/Hotel services               | 406,000           | 39,000            | 367,000       | 10%          |                                            |
| UNWOMENX1113                    | Training of 36 male/Transport participants       | 270,000           | 127,500           | 142,500       | 47%          |                                            |
| UNWOMENX1114                    | Organize 2 Gender/T-shirt                        | 1,858,000         | 1,858,000         | -             | 100%         |                                            |
| UNWOMENX1115                    | Organize 2 Gender/Sound system                   | 600,000           | 600,000           | -             | 100%         |                                            |
| UNWOMENX1116                    | Organize training 90 local/Material              | 468,000           | 115,000           | 353,000       | 25%          |                                            |
| UNWOMENX1117                    | Organize training 90 local/Hotel serv            | 1,065,000         | 1,127,500         | (62,500)      | 106%         | The budget headings have not been exceeded |
| UNWOMENX1118                    | Organize training 90 local/Transport             | 900,000           | 991,269           | (91,269)      | 110%         |                                            |
| UNWOMENX1119                    | Training of cooperative leaders/Material         | 655,200           | 698,981           | (43,781)      | 107%         |                                            |
| UNWOMENX1120                    | Training of cooperative leaders/Hotel service    | 1,571,000         | 445,800           | 1,125,200     | 28%          |                                            |
| UNWOMENX1121                    | Training of cooperative leaders/Transport        | 945,000           | 951,575           | (6,575)       | 101%         |                                            |
| UNWOMENX1122                    | Training of coop leader finance/Materials        | 468,000           | 38,400            | 429,600       | 8%           |                                            |
| UNWOMENX1123                    | Training of coop leader finance/Hot              | 1,065,000         | 1,175,200         | (110,200)     | 110%         | The budget headings have not been exceeded |
| UNWOMENX1124                    | Training of coop leader finance/Transport        | 675,000           | 913,900           | (238,900)     | 135%         |                                            |
| UNWOMENX1125                    | Training women on entrepreneurship /Material     | 374,400           | 38,400            | 336,000       | 10%          |                                            |
| UNWOMENX1126                    | Training women on entrepreneurship/Hotel service | 1,824,000         | 1,803,000         | 21,000        | 99%          |                                            |
| UNWOMENX1127                    | Training women on entrepreneurship /Transport    | 1,080,000         | 1,253,500         | (173,500)     | 116%         | The budget headings have not been exceeded |
| UNWOMENX1128                    | Cooperative supported/Consultant                 | 2,450,000         | 2,623,500         | (173,500)     | 107%         |                                            |
| UNWOMENX1129                    | Cooperative supported/Support women              | 10,000,000        | 10,000,000        | -             | 100%         |                                            |
| UNWOMENX1130                    | Cooperative support/Support Startup              | 6,000,000         | 5,560,000         | 440,000       | 93%          |                                            |
| UNWOMENX1131                    | Training female on GAP/Material                  | 93,600            | 392,800           | (299,200)     | 420%         |                                            |
| UNWOMENX1132                    | Training female on GAP/Hotel service             | 453,000           | 153,800           | 299,200       | 34%          |                                            |
| UNWOMENX1133                    | Training female on GAP/Transport                 | 135,000           | 135,000           | -             | 100%         |                                            |
| UNWOMENX1134                    | Facilitating female in GAP/Transport             | 180,000           | 416,575           | (236,575)     | 231%         | The budget headings have not been exceeded |
| UNWOMENX1135                    | Design& produce/IEC Material on gender           | 5,000,000         | 5,188,048         | (188,048)     | 104%         |                                            |
| UNWOMENX1136                    | Design &prod./IEC material on GAP                | 6,000,000         | 5,870,500         | 129,500       | 98%          |                                            |
| UNWOMENX1138                    | Organize Multi-stakeholders/Consulta             | 6,000,000         | 6,000,000         | -             | 100%         |                                            |
| UNWOMENX1139                    | Organize Multi-stakeholders/Hotel                | 1,120,000         | 1,120,000         | -             | 100%         |                                            |
| UNWOMENX1140                    | Organize Multi-stakeholders/Media                | 75,000            | 75,000            | -             | 100%         |                                            |
| UNWOMENX1141                    | Organize Multi-stakeholders/Facilitation         | 500,000           | 500,000           | -             | 100%         |                                            |
| UNWOMENX1145                    | Project Execution/Salary                         | 16,124,350        | 18,067,602        | (1,943,252)   | 112%         |                                            |

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|                                  |  | Mission/Project coordinator                           |  | 960,000    | 1,039,000  | (79,000)  | 108% | The budget headings have not been exceeded |
|----------------------------------|--|-------------------------------------------------------|--|------------|------------|-----------|------|--------------------------------------------|
| UNWOMENX11146                    |  | Mission/Field officer                                 |  | 240,000    | 369,300    | (129,300) | 154% |                                            |
| UNWOMENX11147                    |  | Fuel/Project coordinator                              |  | 2,160,000  | 2,160,000  | -         | 100% |                                            |
| UNWOMENX11148                    |  | Fuel/Field Officers (2)                               |  | 1,280,000  | 1,280,000  | -         | 100% |                                            |
| UNWOMENX11149                    |  | Communication/Field officers (2)                      |  | 480,000    | 480,000    | -         | 100% |                                            |
| UNWOMENX11150                    |  | Other direct cost/bank charges                        |  | 30,000     | 19,500     | 10,500    | 65%  |                                            |
| UNWOMENX11151                    |  | Other direct cost/Administration cost                 |  | 6,928,999  | 6,928,999  | -         | 100% |                                            |
| UNWOMENX11152                    |  |                                                       |  | 80,621,749 | 80,621,749 | -         | 100% |                                            |
| <b>Sub-Total_UNWOMEN_JP RWEE</b> |  |                                                       |  |            |            |           |      |                                            |
| WFPXXXXXX1111                    |  | GAP/Travel cost                                       |  | 2,600,000  | 2,600,000  | -         | 100% |                                            |
| WFPXXXXXX1112                    |  | GAP/Lunch +Soft drink                                 |  | 2,632,000  | 2,632,000  | -         | 100% |                                            |
| WFPXXXXXX1113                    |  | GAP/Water                                             |  | 658,000    | 658,000    | -         | 100% |                                            |
| WFPXXXXXX1114                    |  | GAP/Tea Break                                         |  | 1,974,000  | 1,974,000  | -         | 100% |                                            |
| WFPXXXXXX1115                    |  | GAP/Hall hire                                         |  | 2,576,000  | 2,576,000  | -         | 100% |                                            |
| WFPXXXXXX1116                    |  | GAP/Communication Lead Farmers                        |  | 2,600,000  | 2,600,000  | -         | 100% |                                            |
| WFPXXXXXX1117                    |  | PHHS/Travel costs                                     |  | 17,000,000 | 17,000,000 | -         | 100% |                                            |
| WFPXXXXXX1118                    |  | PHHS/Lunch& Soft drink                                |  | 3,032,083  | 3,032,083  | -         | 100% |                                            |
| WFPXXXXXX1120                    |  | PHHS/Tea Break                                        |  | 5,096,000  | 5,096,000  | -         | 100% |                                            |
| WFPXXXXXX1121                    |  | PHHS/Hall Hire                                        |  | 141,460    | 141,460    | -         | 100% |                                            |
| WFPXXXXXX1122                    |  | PHHS/Communication Lead Farmers                       |  | 4,363,650  | 4,363,650  | -         | 100% |                                            |
| WFPXXXXXX1145                    |  | Contracting session meet/Lunch                        |  | 4,125,400  | 4,125,400  | -         | 100% |                                            |
| WFPXXXXXX1158                    |  | Exhibit in the Open day/District                      |  | 500,000    | 500,000    | -         | 100% |                                            |
| WFPXXXXXX2112                    |  | Fuel/Field visits RWARRI                              |  | 8,580,000  | 8,580,000  | -         | 100% |                                            |
| WFPXXXXXX2113                    |  | Fuel/Field visits RDO                                 |  | 6,080,000  | 6,080,000  | -         | 100% |                                            |
| WFPXXXXXX2114                    |  | Mission/Project Manager RWARRI                        |  | 1,559,000  | 1,559,000  | -         | 100% |                                            |
| WFPXXXXXX2115                    |  | Mission/Executive Director RWARRI                     |  | 450,000    | 450,000    | -         | 100% |                                            |
| WFPXXXXXX2116                    |  | Mission/Driver RWARRI                                 |  | 1,086,000  | 1,086,000  | -         | 100% |                                            |
| WFPXXXXXX2117                    |  | Mission/Project Manager RDO                           |  | 975,860    | 975,860    | -         | 100% |                                            |
| WFPXXXXXX2118                    |  | Mission/Executive Secretary RDO                       |  | 270,000    | 270,000    | -         | 100% |                                            |
| WFPXXXXXX2119                    |  | Mission/Driver RDO                                    |  | 2,100,000  | 2,100,000  | -         | 100% |                                            |
| WFPXXXXXX2120                    |  | Mission/M&E RWARRI                                    |  | 1,793,000  | 1,793,000  | -         | 100% |                                            |
| WFPXXXXXX2121                    |  | Mission/M&E RDO                                       |  | 691,860    | 691,860    | -         | 100% |                                            |
| WFPXXXXXX2122                    |  | Fuel/Field Officer & Executive secretary/RDO & RWARRI |  | 31,940,000 | 31,940,000 | -         | 100% |                                            |
| WFPXXXXXX2123                    |  | Mission/Field officers Meetings                       |  | 9,455,010  | 9,455,010  | -         | 100% |                                            |
| WFPXXXXXX2124                    |  | Mission/S Extensionists                               |  | 6,656,880  | 6,656,880  | -         | 100% |                                            |
| WFPXXXXXX2125                    |  | Telephone & Internet                                  |  | 9,980,250  | 9,980,250  | -         | 100% |                                            |
| WFPXXXXXX2126                    |  | Maintenance costs                                     |  | 4,451,295  | 4,451,295  | -         | 100% |                                            |

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|                                              |                            |                      |                      |                  |              |
|----------------------------------------------|----------------------------|----------------------|----------------------|------------------|--------------|
| WFPXXXXXXXX2127                              | Insurance & licenses       | 1,765,181            | 1,765,181            | -                | 100%         |
| WFPXXXXXXXX2128                              | Moistures meters           | 7,470,000            | 7,470,000            | -                | 100%         |
| WFPXXXXXXXX3111                              | Salary/Project Manager     | 69,192,000           | 69,192,000           | -                | 100%         |
| WFPXXXXXXXX3112                              | Salary/Finance Manager     | 27,960,000           | 27,960,000           | -                | 100%         |
| WFPXXXXXXXX3113                              | Salary/Driver              | 10,944,000           | 10,944,000           | -                | 100%         |
| WFPXXXXXXXX3114                              | Salary/M& E Officer        | 34,344,000           | 34,344,000           | -                | 100%         |
| WFPXXXXXXXX3115                              | Salary/Senior Extensionist | 55,008,000           | 55,008,000           | -                | 100%         |
| WFPXXXXXXXX3116                              | Salary/Field Officers      | 259,692,000          | 259,692,000          | -                | 100%         |
| WFPXXXXXXXX3117                              | RSSB (5 %)/Staff           | 24,968,462           | 24,968,462           | -                | 100%         |
| WFPXXXXXXXX3118                              | Medical insurance          | 47,560,968           | 47,560,968           | -                | 100%         |
| WFPXXXXXXXX3119                              | MANAGEMENT FEES            | 60,678,557           | 60,678,557           | -                | 100%         |
| <b>sub-Total _World Food Programme (WFP)</b> |                            | <b>732,950,916</b>   | <b>732,950,916</b>   | <b>-</b>         | <b>100%</b>  |
| <b>Total</b>                                 |                            | <b>1,404,579,771</b> | <b>1,397,919,962</b> | <b>6,659,809</b> | <b>99.5%</b> |